TDF Infrastructure 2017 ANNUAL RESULTS





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- 1. 2017 Highlights
- 2. Business Developments
- 3. 2017 Financials
- 4. Conclusion
- 5. Appendices





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2017 Highlights

TDF back to growth

Telecom: continued very strong growth

- + 8.7% organic revenue growth and + 15.2% growth of site hosting PoPs, very strong business momentum: SFR/Bouygues Telecom RAN sharing impact offset by Free, IoT, transport corridors coverage, 4G roll-out, densification, rooftops demand
- Promising Gares & Connexions deal with SNCF signed in 2017 giving exclusivity to cover circa 3000 railway stations in France

Broadcast: stabilized DTT & radio platform

- 2nd digital dividend fully digested (YoY decrease related to the full year effect of the two muxes switched off in April 2016)
- Successful integration of Itas achieved

FTTH: successful development and establishment/consolidation of the activity

• 4 tenders won (720k plugs to roll-out over 10 years): Val d'Oise, Yvelines, Val de Loire (all in 2017) and Maine et Loire (in 2018)

Strong commercial activity: revenue backlog reaches 2.7 bn€ (+3%), 4 years of revenues

Overall 2017 financials in line with expectations:

- Revenue increase despite full-year effect of 2nd digital dividend confirming the return to growth (+ 0.4% of revenues)
- EBITDA margin is steady at 52.4%
- Substantial level of investments to support the business (contract-driven capex): 27% of revenues excl. FTTH, 32% as a whole

Robust capital structure : strong credit metrics, strong liquidity and conservative financial policy



Key Activities' Snapshot as at December 2017

	Telecom infrastructure	Broadcast infrastructure	Fiber infrastructure		
	Towerco	DTT / Radio / Media Services	PIN, Private investments		
Business	Site hosting of telecom equipment for MNOs	Distribution/transmission of broadcast signals Operation and maintenance of broadcast networks Turnkey integrated video solutions	Build & operation of local fiber networks		
Infrastructure assets	5,547 sites	2,243 DTT sites, 1,380 radio sites	4 networks awarded		
	orange SFR free	•2 •3 •4 •5 •Ô 🌉	orange SFR free		
Key customers		CANALI- WO Lagardère III radio	💝 vitis		
Contract length	Very long-term	Long-term	Very long-term		
Sector position	N°1 independent in France	N°1 in France in broadcast, leading position in media services	Local leader in each territory		
December 17 revenues	€319m	€338m	€0m		
Price regulation	No	Yes on DTT access No on broadcast transmission and media services	Yes		
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Telecom: growth of the sites portfolio in France



- + 109 new towers built for MNOs
- + 54 new towers for MNOs (work in progress)
- + 166 land reserves for towers to build
- - 94 inactive towers dismantled







- Many commercialization agreements signed in 2017: OPH Meuse (+247), OPH 66 (+268), OPH Aude (+138), Semader (+122),...
- The agreement signed in August 2017 with SNCF Gares & Connexions is on top of this portfolio growth: +3 000 marketable sites to be added from 2018





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Telecom: tower market still very dynamic with strong fundamentals

Clear determinants for long-term and sustained growth in telecom site hosting...

- Strong investment cycle for MNOs, with capex to sales at ca 20% on average in 2017
- Strong Free roll-out (coverage obligation + termination of roaming with Orange)
- Networks improvement through densification/upgrading drives growth in dense areas
- Strict coverage obligations (from ARCEP + Government) support demand in transport corridors & low density areas (to be enhanced by recent MNOs-ARCEP deal announced in January 2018)
- · Confirmation of IoT demand for new PoPs

... that translates into strong operational performance for TDF

- Build-to-suit and rooftops offers which match MNOs demand
- Increased PoPs portfolio despite SFR/Bouygues Telecom RAN-sharing
- Promising stock of orders for 2018









4G pop. coverage evolution

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Broadcast: a stable market, with a clear horizon

A stable 2-player market:

- Towercast (NRJ Group) the single competitor on the DTT and radio markets
- DTT: TDF's market share in 2017 is 77% for transmission (broadcasting of Muxes), 91% for access (hosting on TDF / Itas sites). Limited DTT tenders from 2017 (until 2020/2021)
- Radio: TDF's market share in 2017 is 83% for public radios and 43% for commercial radios



700 MHz band release plan



source: CSA - Feb 2018 (see Appendix)

Ongoing implementation of the 2nd Digital Dividend in France:

- Since Ile-de-France area in 2016 (2 DTT Muxes stopped), the 700MHz band is being released for mobile networks in others territories until June 2019 (with more than 3,400 DTT frequencies to be reshuffled), according to CSA schedule
- No more negative revenue impact of the 2nd Digital Dividend from 2017 onwards

CSA released in Feb.2018 its roadmap for the "Future of the DTT platform":

- Confirmation of DTT spectrum secured until 2030
- Time-stretched transition to a modernized DTT platform by Q1 2024 before Paris Olympic Games. All specificities of this new DTT to be defined by the end of 2018, leaving several years between the launch of new TV sets on the market and the planned migration in 2024 21 March 2018 TDF Infrastructure 2017 Annual Results



source: CSA - Feb 2018 (see Appendix)



FTTH : successful launch of a new activity

TDF won 3 tenders in 2017, 1 early 2018

- End of 2016, TDF credibility and positioning in FTTH immediately recognized by local authorities as demonstrated by its first-try win in the Val d'Oise department (ca. 84,000 plugs to be built, operated and commercialized) of a call for tenders
- TDF has been awarded 4 tenders since 2017: Yvelines in June 2017, Val de Loire (i.e Indre-et-Loire & Loir-et-Cher) in November 2017 and Maine-et-Loire in early 2018
- In the "département"-wide PIN market, TDF obtained in one year a ca. 9% market share against Orange, Altitude, Axione, SFR and Covage

Area	Legal form	Duration	Launch	Plugs* (#)	Capex** (€m)	Subsidies (€m)	Roll out period
Val d'Oise	Concession	25 years	February 2017	84 000	90	15	3 years
Yvelines	Private investment	infinite	October 2017	110 000	120	0	4 years
Val de Loire	Concession	25 years	January 2018	306 000	510	50	5 years
Maine et Loire	Concession	25 years	February 2018	220 000	320	35	5 years
Total				720 000	1 040	100	

* initial figures based on existing homes when bid process was launched, ** over 25 years

- TDF signed a frame agreement with Bouygues Telecom in October 2017, which guarantees the presence of a 1st rank commercial operator on each TDF FTTH network
- Caisse des Dépôts et Consignations entered Val d'Oise Fibre SPV (30% minority stake) in February 2018, this public major financial player supports TDF's action in FTTH



French FTTH: rationale and benefits for TDF



* « Plan Très Haut Débit »

French FTTH: focus business model

Economic criteria	Applicability to TDF FTTH projects	Key supporting features
Infrastructure ownership	Yes	⇒ Build, own, operate & transfer after 25 years for 610k plugs (3 PIN) ⇒ Build, own & operate (no transfer) for 110k plugs (Yvelines)
Regulation	Yes	\Rightarrow Regulated business with wholesale tariffs and technical specifications controlled by ARCEP
Competition	Low	\Rightarrow Quasi (de facto) local monopolies in low density areas + high barriers to entry (subsidies)
Technology risk	Low	\Rightarrow No obsolescence risk and no theoretical bandwidth limitation of FTTH passive networks \Rightarrow Complementarity with mobile networks (radio frequencies to saturate with mobile usages)
Client profile	High	\Rightarrow Blue chip customers, with ca. 90% of revenue from the 4 main ISP/MNOs in France (all TDF telecom site hosting clients) - mostly wholesale (not enterprise) clients
Contract duration	Very long	\Rightarrow Ca. 50% of revenue to be contracted over 20 years (IRU)
Customer churn	Low	\Rightarrow Wholesale business, indifferent to end users churn from A to B (both customers of the fiber infrastructure)
Capital intensity	High	\Rightarrow Substantial capex of which 25-30% variable, net of subsidies
Payback	Progressive & secured	 ⇒ From 8 to 12 years depending on project but <<< concession duration ⇒ Low volatility (contract driven revenues, supply of a critical infrastructure/service) and high proportion of upfront revenues (IRU)
Profitability	Strong	\Rightarrow High EBITDA margin and strong cash generation during operating phase
Synergies	Yes	 ⇒ Cross-sell + insourcing opportunities in backbone, connected towers and future needs (small cells,) ⇒ Leveraging of our existing Network Operations Center in Romainville



Increased and record backlog

Backlog representing 4.0 years of revenues



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Improved EBITDA and boosted Capex



Improved revenues driven by telecom site hosting



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Strong cash generation supporting telecom and FTTH capex (1/2)







Stabilized EBITDA at circa 52.4% of revenues thanks to:

- Close monitoring of costs
- Includes €7.3m profit on real estate disposal
- DD2 indemnity

... and despite FTTH development costs (ϵ 7m, mostly one-off)

Jump in capex by 30.5% (to 32% of revenues) supporting :

- Commercial activity (backlog increase)
- Growing asset base
- FTTH investments to roll-out the networks awarded from 2017
- Capex 100% self-funded through excess cashflow

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Strong cash generation supporting telecom and FTTH capex (2/2)





 (Adjusted EBITDA - Maintenance Capex) to Sales (%)

2017



Sound debt structure and excellent liquidity



- Comfortable debt maturity profile: average maturity is 6.8 years
- Excellent maturity match between assets & liabilities, no significant debt maturity before 2022
- €250m RCF fully available to support any liquidity requirements
- No covenants, no securities, no interest rate risk
- Stable debt/capital structure as organic growth is fully financed by internally generated cashflow
- Shareholders and management committed to investment grade financial policy



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Conclusion

- TDF enjoys an excellent business profile, further strengthened by a new fiber infrastructure activity
- Growing asset base in terms of PoPs, portfolio of sites / towers and new fiber networks to be rolled-out
- DTT platform secured and de-risked for many years, telecoms to drive immediate growth with steady demand and supportive regulatory / market conditions
- Increased backlog at 2.7 bn € reflecting good commercial performance and long-term visibility
- Revenue growth fueled by consistent demand and EBITDA stabilization achieved despite one-off FTTH development costs
- Shareholders strong support demonstrated by a track-record of conservative financial and distribution policy
- Credit metrics above benchmark and strong liquidity, despite increased investments in the infrastructure
- TDF is committed to maintaining its Investment Grade business and rating







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Unique portfolio of assets for media & telecoms



- As of December 2017, TDF operates the largest independent network of connected towers in France
- Telecom infrastructure services complementary to broadcasting activity ensuring optimisation of tower utilisation rate and cost synergies
 - Overall colocation rate on TDF SAS sites in 2017 : 4.99x
 - DTT colocation rate : 3.44x, Radio colocation rate : 3.93x
 - Telecom colocation rate (including IoT) : 3.25x, o/w MNO colocation rate : 2.17x
- Secured asset base: 90% of towers owned by TDF, 31% of them built on TDF's own land, typical leases range from 5 to 99 years



TDF infrastructure breakdown in France - 2017 vs 2016



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Overview of tower site configuration





FTTH network

POP : Point Of Presence

NRO : Nœud de Raccordement **Optique** (Optical Node)

PM : Point de Mutualisation (Street Cabinets)



PBO : Point de Branchement **Optique** (Optical **Connection Point**)



PTO : Point de Terminaison **Optique** (Home **Optical Connection**)





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Evolution of the French Telecom site hosting market



- There was 74,000 PoPs in France as of December 2017 (+12% YoY), of which :
 - 53,000 PoPs on towers
 - 21,000 PoPs on rooftops & other infras
- TDF had 10,300 PoPs of the 38,750 PoPs on outsourced towers : 27% volume market share (14% volume market share on all MNOs PoPs)
- FPS/ATC had c. 4,800 PoPs : 12% market share of the outsourced towers.
- Cellnex represented c.1,400 PoPs (estim.), resulting from a recent and progressive deal with from Bouygues Telecom, ie less than 4% market share of the outsourced towers



Mobile networks long-term roll-out secured by Arcep obligations & MNOs commitments

4G coverage obligations for MNOs (2017)

	ECHEANCES	January 2017	October 2019	January 2022	October 2023	January 2024	January 2027	December 2030
-	Mainland France*		60% (2.6 GHz)		75% (2.6 GHz)	98% (800 MHz)	99.6% (800 MHz) 98% (700 MHz)	99.6% (700MHz)
ġ,	Population of each department					90% (800 MHz)	95% (800 MHz) 90% (700 MHz)	95% (700 MHz)
A	Population of the low dense area* (18% of pop., 63% of territory)	40% (800 MHz)		90% (800 MHz) 50% (700 MHz)			97.7% (800 MHz)*** 92% (700 MHz)	97.7% (700 MHz)
î de	Coverage of blackspots** (approximately 4000 municipalities)						100% (700 and 800 MHz)****	
// //	Priority roads (approx. 50 000km)						100% (700 MHz)	100% (800 MHz)
ky .	Regional railways (coverage at national level)			60% (700 MHz)			80% (700 MHz)	90% (700 MHz)
1	Regional railways (coverage at local level)						60% (700 MHz)	80% (700 MHz)
	e of population ge of municipalities							
	ge of municipatities not mentioned in authorizations but de	rived from the ob	ligation to cov	er 99.6% of metro	nolitan France			

source: ARCEP (Graco 2017 - free translation)

Government / Arcep / MNO mobile coverage "new deal" (Jan 2018)

> DESCRIPTION DES ENGAGEMENTS DES OPÉRATEURS SUR LA GÉNÉRALISATION D'UNE COUVERTURE MOBILE DE QUALITÉ POUR L'ENSEMBLE DES FRANÇAIS

Main principles :

- Bring very high speed mobile services to targeted coverage
 - 5 000 new zones per MNO
 - 600 to 800 zones will have to be covered per year
 - RAN sharing in white areas (as of today), passive pooling a minima in grey areas
- Speed up coverage of transport axes
 - Orange, SFR and ByTel have to provide the first level of 4G coverage on priority roads (55 000 km) by the end of 2020
- Generalize of 4G coverage
- Improve quality of service
- Develop fixed 4G offers
- Generalize Indoor coverage









Resilience of the DTT platform



source: CSA Q2 2017 (including multiple access modes and all TV sets)

Despite the 2nd Digital Dividend and regular growth of IPTV (xDSL and FttH), DTT remains the TV reception mode of more than 50% of French TV Households DTT = 31 national TV channels o/w 27 HD channels = 97% pop. coverage = 90% of TV viewing



DTT - 2nd Digital Dividend - 700MHz release planning



LES CHANGEMENTS DE FRÉQUENCES DE LA TNT

Phase 0	05/04/2016
Phase 1	03/10/2017
Phase 2	21/11/2017
Phase 3	23/01/2018
Phase 4	27/03/2018
Phase 5	24/04/2018
Phase 6	23/05/2018
Phase 7	11/09/2018
Phase 8	06/11/2018
Phase 9	04/12/2018
Phase 10	29/01/2019
Phase 11	26/03/2019
Phase 12	14/05/2019
Phase 13	25/06/2019



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source: CSA - Feb 2018

DTT: CSA 2018 roadmap





The promising French FTTH market (1/2)

FTTH roll-out is continuing to grow strong quarter after quarter...



- → 9.5m plugs eligible to FTTH end September 2017 (on all territories)
- → 2.9m FTTH subscribers



The promising French FTTH market (2/2)

... but an acceleration is required to meet the goal of public authorities

→ Status of FTTH roll-out by area - end September 2017 :



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Detail of revenues by activities



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Recap on key figures

		Dec 2016	Dec 2017	Variation Dec 17 / Dec 16
Key items of consolidated income statement				
Revenues	€m	673,9	676,8	0,4%
Personnel costs (excluding capitalized internal costs, excluding restructuring)		-168,4	-171,8	2,0%
As a % of revenues	%	-25,0%	-25,4%	-0,4 pt
Other operating expenses (excluding restructuring)		-151,2	-150,1	-0,8%
As a % of revenues	%	-22,4%	-22,2%	+0,3 pt
Adjusted EBITDA As a % of revenues	€m %	354,3 52,6%	355,0 52,4%	0,2% -0,1 pt
EBITDA	∕₀ €m	352, 3	350,2	-0,1 pt -0,6%
As a % of revenues	%	52,3%	51,7%	-0,5 pt
* Adjusted EBITDA: EBITDA excluding IFRS 2 charges, severance paym				0,0 pt
Key items of consolidated cash flow statement	€m	319,5	318,2	-0,4%
Cash flows from operating activities excluding CIT As a % of revenues	€m %	47,4%	47,0%	-0,4% -0,4 pt
As a % of revenues	70	47,470	47,0%	-0,4 pt
Purchase of operating fixed assets	€m	-145,5	-205,2	+41,1%
Operating free cash flow	€m	98,1	47,6	-51,5%
As a % of revenues	%	14,6%	7,0%	-7,5 pts
		,		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
Key items of financial structure				
IFRS Net debt excluding Shareholders loan and accrued interests	€m	1394	1389	0%
Leverage	х	3,94	3,91	-2,1 pts
		-,		_, · F • •
Key performance indicators				
Order backlog	€m	2 656	2 733	2,9%
In year of revenues	Х	3,9	4,0	2,4%
Number of Group sites	Х	11 856	13 916	17,4%
FTE end of period	Х	2 153	2 106	-2%



Recap on change in revenues by business line

	Dec 2016		Dec 2017	Variation Dec 17 / Dec 16
Key items of consolidated income statement		_		
Digital Television	187,4		174,0	-7,1%
Radio	120,9		115,2	-4,7%
Total Broadcasting Services	308,3		289,2	-6,2%
Telecom: site hosting	269,9		290,0	+7,4%
Telecom: other services	23,4		28,9	+23,6%
Total Telecoms	293,3		318,9	+8,7%
Media Services	52,9		49,0	-7,4%
Others	19,4		19,7	+1,4%
Revenues €m	673,9		676,8	0,4%





- 4G, 5G: mobile phone communication standards
- Active sites: TDF sites hosting at least one active PoS/PoP
- AM: Amplitude Modulation (radio broadcasting technology), including short, medium and long waves (SW, MW, LW)
- Built-to-Suit: Towers that are built on demand to meet the needs of the MNO
- DD2 (or 2nd Digital Dividend): refers to the radio spectrum (700MHz band) release in the switchover process of digital television from Mpeg2 to Mpeg4
- DTT: Digital Terrestrial Television (digital broadcasting technology)
- FM: Frequency Modulation (radio broadcasting technology)
- FTTH: Fiber to the Home (broadband optical fiber network reaching the boundary of the living space, such as a box on the outside wall of a home)
- GSM-R: Global System for Mobile communications Railways, wireless communications standard for railway communication and applications
- HD: High Definition (video format)
- Hybrid TV: refers to the combination of a broadcast and a broadband access for watching TV content on a connected TV set
- ISP: Internet Service Provider
- IRU: Indefeasible Right of Use
- IoT: Internet of Things
- Marketable sites: sites with no active PoS/PoP, but on which TDF has legal rights (incl. framework agreement for rooftops only)
- MNO: Mobile Network Operator
- Mpeg2, Mpeg4: video encoding technologies
- Mux/Muxes: Multiplex, group of TV channels combined in a unique data stream on the same frequency
- OPH: Offices Publics de l'Habitat
- OTT: Over-The-Top, broadband delivery of video/audio directly on the Internet (no ISP involved in the control and distribution of the content itself)
- PIN: Public Initiative Network (fiber network in low density area, co-funded by local authorities)
- PoP: Point of Presence = 1 Telecom client hosted on 1 site (no matter how much equipment of the client is hosted on this site)
- PoS: Point of Service = 1 DTT Mux hosted on 1 site or 1 FM radio hosted on 1 site
- RAN Sharing: Radio Access Network Sharing (2 MNOs share some parts of their mobile networks to reduce their costs)

